

Board of State and Community Corrections Strategic Plan Outline

Goals and Objectives are stated for the three-year period ending June 30, 2016

Goal 1: Data Collection and Reporting – Collect, analyze and report corrections data in a manner that meets mandates and informs effective policy and practice at the state and local level.

OBJECTIVES (July 2013 – June 2016)		STRATEGIES TO ACHIEVE OBJECTIVES	ACCOMPLISHMENTS
1.1	Develop partnerships with research organizations, academia and others to minimize duplication in statewide realignment research efforts and maximize resources.	(A) Partner with the PPIC on a multi-county data collection project that tracks offender behavior at the individual level and system responses.	BSCC continues to work with PPIC on the multi-county study. Thirteen counties are participating in this long term study. On March 31st PPIC released the report <i>How did Proposition 47 Affect California's Jail Population?</i> This report included the first release of data from the multi-county study.
1.2	Design and implement a comprehensive data collection and reporting strategy and the tools and systems to support them.	(A) Develop the BSCC's long-term data collection and reporting strategy and a system to support it. (B) Develop a process/system for collecting, integrating, reporting, and sharing baseline realignment data (BSCC, CPOC, and AOC) including the revision of the jail profile survey instrument. (C) Develop a process for the reporting and collecting of juvenile out-of-home and adult out-of-county placement.	BSCC has formed a research unit that is responsible for BSCC's data collection and reporting requirements. The research unit continues to improve the processes and tools that support those efforts. Some of the specific accomplishments include: <ul style="list-style-type: none"> • an annual report on CCPs, • the definition of common terms including "recidivism" and

		<p>(D) Analyze each county’s CCP plans and prepare a report on the implementation of those plans by July 1 of each year.</p>	<p>“treatment program completion rate”, and</p> <ul style="list-style-type: none"> • performance metrics to assist counties with self-assessments and the second annual performance metrics report released in March 2016.
		<p>(E) Develop standardized definitions and/or dictionary of terms.</p>	
		<p>(F) Define outcome measures to inform and drive local decision making.</p>	

Goal 2: Best Practices, Training, and Technical Assistance – Support the implementation of best practices and policies to produce better outcomes for the criminal justice system and provide comprehensive training and technical assistance.

OBJECTIVES (July 2013 – June 2016)		STRATEGIES TO ACHIEVE OBJECTIVES	ACCOMPLISHMENTS
2.1	Facilitate the use of evidence-based practices within the criminal justice system.	(A) Analyze and improve resources to support the local implementation and use of evidence-based practices.	<p>BSCC has implemented numerous strategies to support the use of evidence based practices including:</p> <ul style="list-style-type: none"> the development and piloting of a program assessment tool, the launch of Evidence-based Practices to Improve Public Safety (EBP-TIPS) to reduce recidivism of youthful offenders, and the requirement that all applications for BSCC grants include evidence based practices as a foundation for their programs.
		(B) Align grant funding with evidence-based principles and effective correctional practice.	
		(C) Provide technical assistance and training on implementation science and program fidelity.	
		(D) Promote the use of needs and risk assessments.	
2.2	Develop policy recommendations in support of the BSCC's mission.	(A) Address the BSCC's requirements specific to gang issues through the Gang Issues Standing Committee.	<p>BSCC established three standing committees to fulfill these areas of responsibility:</p> <ol style="list-style-type: none"> Gang Issues Standing Committee (<i>Currently inactive pending the next</i>
		(B) Develop policy recommendations on data collection and reporting through the Data and Research Standing Committee.	

		(C) Develop policy recommendations on California's juvenile justice system through the Juvenile Justice Standing Committee.	<p><i>release of CalGRIP funding.)</i></p> <ol style="list-style-type: none"> 2. Data and Research Standing Committee (<i>Currently inactive</i>) 3. Juvenile Justice Standing Committee – Chaired by David Steinhart.
2.3	Provide comprehensive technical assistance and training to support community based corrections and public safety.	<p>(A) Develop a plan and schedule for statewide regional trainings and symposiums to address common needs between agencies and facilitate information sharing.</p> <p>(B) Develop and implement a technical assistance and training strategy for each county, including supporting the development and use of alternatives to incarceration.</p> <p>(C) Provide resources and technical assistance to agencies developing realignment related policies.</p> <p>(D) Develop curriculum to prepare local corrections staff for the changes brought about by realignment.</p> <p>(E) Define and implement program improvement strategies to align the STC program with the changed and emerging needs of local corrections agencies.</p>	<p>BSCC has initiated several technical assistance and training strategies to support local corrections agencies including:</p> <ul style="list-style-type: none"> • piloting curriculum on effective correctional practices, • conducting an assessment of the STC program and making several program improvements, and • completing a comprehensive job analysis of entry level, supervisory and manager level corrections staff <p>BSCC is currently assessing the effectiveness of the pilot curriculum on effective correctional practices and an ESC is currently using the job analysis data to revise all of the BSCC selection and training standards for corrections personnel.</p>

Goal 3: Facilities and Alternatives to Incarceration – Promote the effective utilization of local corrections facilities and quality alternatives to incarceration to maximize public safety and resource efficiency.

OBJECTIVES (July 2013 – June 2016)	STRATEGIES TO ACHIEVE OBJECTIVES	ACCOMPLISHMENTS
3.1 Provide training, technical assistance, and resources to support the use of evidence-based practices and programs in local facilities and alternatives to incarceration.	(A) Provide technical assistance and resources to support the development of in custody programs and program space.	<ul style="list-style-type: none"> • BSCC is piloting curriculum on effective correctional practices and is planning to develop curriculum specifically designed for CBOs. • BSCC staff have presented at several national conferences about California’s efforts to advance EBP with jail based substance abuse projects • BSCC has developed a searchable library of the types of programs offered in jails across the state. This information is available on BSCC’s web site to help jails share information and resources with one another. • BSCC meets regularly with the California Jail Programs Association to provide updates on legislation and available grant programs and to provide technical assistance and training as needed.

3.2	Utilize construction funding to incentivize the expansion of programs and treatment.	(A) Administer SB 1022 funding to local agencies for jail construction financing with emphasis on the construction of inmate programs and treatment space.	SB 1022 provided \$500 million for jail construction projects with an emphasis on treatment and programming. Thirteen counties received awards. Treatment and programming was also emphasized by SB 863 which provided \$500 million to an additional fifteen counties in 2015.
3.3	Assist local corrections agencies in developing effective policies and regulations to address the realigned offender population.	<p>(A) Identify emerging regulation needs related to realignment.</p> <p>(B) Develop a process to utilize the existing facility inspection process to collect information, identify emerging needs and shape agency projects and priorities.</p>	BSCC formed an Executive Steering Committee to oversee the bi-annual revision of the Adult Title 15 and 24 regulations to ensure that they reflect current best practices, policies and law. Recommendations for changes to the regulations that guide the operation of adult jails will be reviewed by the BSCC Board in June 2016.

Goal 4: Information Source – Serve as a primary information source on managing criminal and juvenile populations

OBJECTIVES (July 2013 – June 2016)		STRATEGIES TO ACHIEVE OBJECTIVES (July 2013 – June 2014)	ACCOMPLISHMENTS
4.1	Collect and share information about successful programs.	(A) Develop a process for highlighting and sharing successful programs on the BSCC Web site.	BSCC's web site was redesigned to be more user friendly and now provides a wider variety of information and resources including innovative and successful programs being conducted throughout the state.
4.2	Collect and share data, research projects, and reports to inform policy makers.	<p>(A) Identify criminal justice data that is being gathered and reported by others and develop a process for sharing it.</p> <p>(B) Develop and expand a data dashboard.</p> <p>(C) Develop and maintain a catalog of data, research activities, and published reports and findings related to realignment and the criminal justice system.</p>	<p>BSCC has created a Data and Research link on its web site that includes:</p> <ul style="list-style-type: none"> • realignment resources, performance metrics for community corrections, • jail profiles survey results, • jail program information, • jail population trends, and • juvenile detention survey results. <p>BSCC continues to refine and expand the information available through this link.</p>